

STADA

Corporate Presentation Investor Relations, August 2015



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The anticipated opportunities and risks to STADA's activities have been described in detail in the Executive Board's management reports in the annual reports. Current possible opportunities and risks are mentioned in the respective interim report.

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Forward-looking statements

This STADA Arzneimittel AG presentation (hereinafter "STADA") contains certain statements regarding future events that are based on the current expectations, estimates and forecasts on the part of the company management of STADA as well as other currently available information. They imply various known and unknown risks and uncertainties, which may result in actual earnings, the business, financial and earnings situation, growth or performance to be materially different from the estimates expressed or implied in the forward-looking statements. Statements with respect to the future are characterized by the use of words such as "expect", "intend", "plan", "anticipate", "believe", "estimate" and similar terms. STADA is of the opinion that the expectations reflected in forward-looking statements are appropriate; however, it cannot guarantee that these expectations will actually materialize. Risk factors include in particular: The influence of regulation of the pharmaceutical industry; the difficulty in making predictions concerning approvals by the regulatory authorities and other supervisory agencies; the regulatory environment and changes in the health-care policy and in the health care system of various countries; acceptance of and demand for new drugs and new therapies; the results of clinical studies; the influence of competitive products and prices; the availability and costs of the active ingredients used in the production of pharmaceutical products; uncertainty concerning market acceptance when innovative products are introduced, presently being sold or under development; the effect of changes in the customer structure; dependence on strategic alliances; exchange rate and interest rate fluctuations, operating results, as well as other factors detailed in the annual reports and in other Company statements. STADA not assume any obligation to update these forward-looking statements.

The STADA Executive Board: H. Retzlaff (Chairman), H. Kraft, Dr. M. Wiedenfels



History

- 1895 Founded in Dresden as a pharmacists' cooperative
- **1970** Stock corporation with restricted registered common shares only for pharmacists
- **1975** Market entry in the young generics market
- **1986** Beginning of internationalization
- **1998** Start of trading on the stock exchange
- 2001 Included in MDAX on July 23, 2001
- 2004- Start and expansion in Eastern Europe: Acquisition of
 2008 Nizhpharm and Makiz-Pharma, Russia, as well as Hemofarm Group, Serbia
- From Accelerated expansion of the Branded Products segment,
- 2011 among other things, acquisition of the branded product portfolio of Grünenthal in Central and Eastern Europe, the OTC manufacturer Thornton & Ross in the UK and the Aqualor® product portfolio in Russia
- Today Enterprise value as of June 30, 2015: €3.3 billion Employees as of December 31, 2014: approx. 10,360 Present in over 30 countries Shareholder structure: approx. 11% pharmacists and doctors Free float: 100%





Strategy and Outlook

Strategy focus

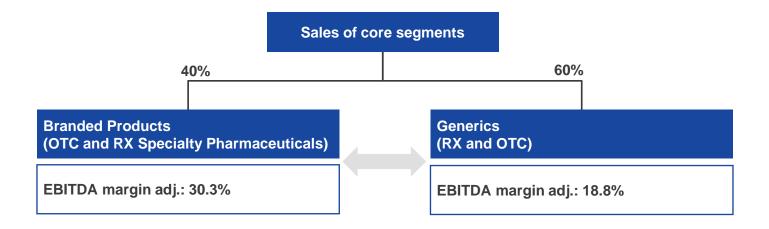


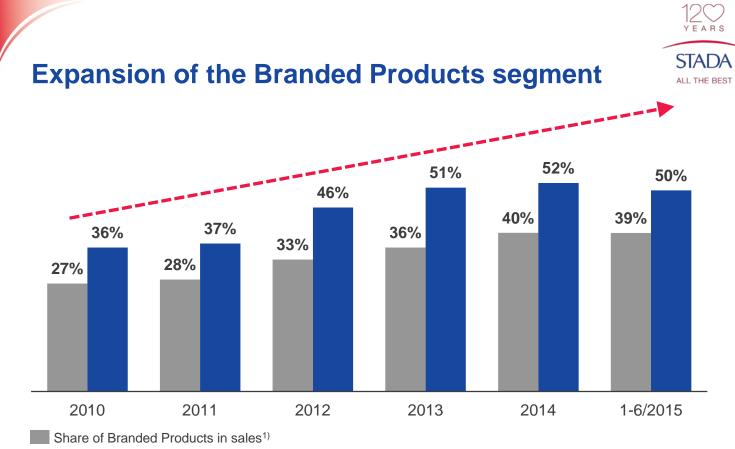
Consumer focus: expansion of branded products	 Pushing of existing and acquired brands Higher share of branded products in adjusted operating profit of core segments (2014: 52%)
Expansion of generics portfolio across market regions	 Focus on markets with high share of self-pay patients (e.g. CIS, Asia, MENA) Expansion of biosimilar portfolio with risk-averse approach
Full pipeline	 Generics: over 1,300 running approval procedures as of Dec. 31, 2014 Development partnerships Branded products: Center of OTC Excellence
Disciplined capital allocation	 Value-adding acquisitions with focus on high-margin OTC product portfolio and/or growth markets

Risk-averse business strategy: no risk concentration or liability risk



Sales split 2014





Share of Branded Products in adjusted operating profit¹⁾

1) of the two core segments Generics and Branded Products..



Innovations

Center of Excellence for branded products

- Think tank for the entire STADA Group
- Multidisciplinary team: market research, marketing, R&D, production, and business development
- Objective: long-term pipeline and portfolio development in the areas of OTC and dermatology
- Ongoing development of the Group's branded product portfolio
- Support of expansion strategy for branded products
- Located at the British STADA subsidiary Thornton & Ross







Innovations

Expansion of biosimilar activities

- Comprehensive experience with EMA's approval processes for biosimilars resulting from the successful development of Epo
- Exploiting opportunities with adequate consideration of risks and benefits for the company
- Choice of an in-licensing strategy, among other things, due to the experiences made with the European marketing of Epo
- Avoidance of high R&D costs milestone payments backloaded and depending on success
- Selection of an experienced partner

- Since 2008: in-house development of Silapo[®] (Epoetin zeta)
- 2014: introduction of Grastofil[®] (Filgrastim) through cooperation with Apotex
- In-licensing of Rituximab through cooperation with Gedeon Richter
- In-licensing of Teriparatid through license agreement with Richter-Helm
- Letter of intent (LOI) for in-licensing of Adalimumab from mAbxience
- In-licensing of Pegfilgrastim through cooperation with Gedeon Richter

120 Y E A R S STADA ALL THE BEST

Innovations

Product development

- Introduction of 626 individual products worldwide in 2014 (706 in 2013)
- 270 new products in 1-6/2015 (301 in 1-6/2014)
- Full pipeline: planning horizon beyond 2024
- Over 1,300 approval procedures for more than 150 active pharmaceutical ingredients in over 55 countries worldwide
- Contractual joint venture with Hetero Drugs Ltd (LOI) increases pipeline security for oncology products
- Over 800 active pharmaceutical ingredients, over 10,000 product packagings marketed through the Group



Outlook for 2015

Group:

- Slight growth in sales adjusted for currency and portfolio effects
- Substantial decrease in adjusted EBITDA and adjusted net income¹⁾
- Ratio of net debt, excluding further acquisitions, to adjusted EBITDA of nearly 3

Adjustment for special effects in connection with the translation effects recorded in profit and loss resulting from the change in the Russian ruble as well as further significant currencies of the market region CIS/Eastern Europe

Adjustment for additional scheduled depreciation and other measurement effects due to purchase price allocations as well as significant product acquisitions taking financial year 2013 as a basis

1) Currency relations at the time the preliminary outlook as of February 19, 2015 was published



Assumptions for market regions for 2015

Operational influence factors				
Germany	 Decline in sales, operating profitability under Group average Stable sales of generics and brands in Germany, decline in export business due to reclassification 			
Central Europe	 Sales growth, operating profitability at Group average Positive development of the top markets of UK, Italy and Spain with relatively high profitability; Belgium more difficult UK: strong dynamic at Thornton & Ross and Britannia (APO-go[®]) 			
CIS/Eastern Europe	 Sales growth in local currencies, operating profitability adjusted for negative currency effects above Group average Uncertainties about future business development, but no escalation of CIS crisis; burdens from weakness of currencies in particular in Russia and Ukraine 			
Asia/Pacific & MENA	 Sales growth, operating profitability above Group average Substantial sales growth in Vietnam, China and MENA Licensing of STADA products in Myanmar – STADA one of the first to enter the market 			

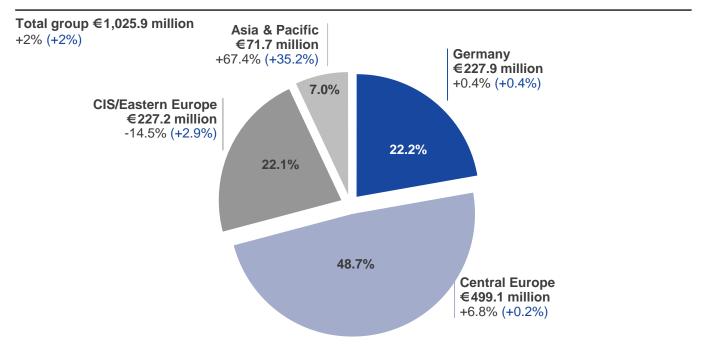


Market Regions



Sales 1-6/2015

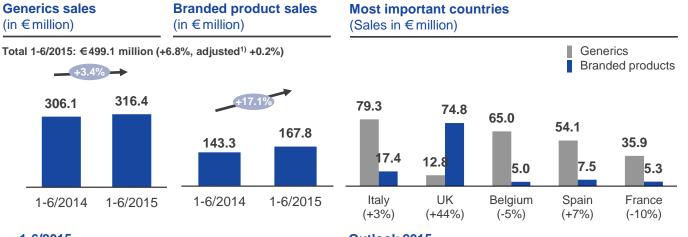
By market region



(x) = Adjusted for changes in the Group portfolio and currency effects.



Market region Central Europe



1-6/2015

- UK, Spain and Italy with positive development
- Belgium with inventory effects and regulatory impediments, recovery in the second quarter
- France: decrease in sales due to regulatory interventions (Generics) and portfolio consolidation (Branded Products)

1) Adjusted for changes in the portfolio and currency effects.

Outlook 2015

- Sales growth
- Operating profitability at Group average
- For Europe in 2014-2019, IMS Health expects sales growth of +5.2% for Generics and +0.6% for OTC products



Market region Germany

Generics sales (in € million)

Total 1-6/2015: €227.9 million (+0.4%)

Branded product sales (in \in million)

147.2 156.5 79.8 71.4 1-6/2014 1-6/2015 1-6/2014 1-6/2015

1-6/2015

- Generics +6.3%, Branded Products -10.5%, export sales decreased by 34% due to a reclassification
- Local development in Germany (not including export): Generics +9.4%, Branded Products -3.3%

Optimization of the German sales activities



Outlook 2015

- Sales decrease
- Operating profitability below Group average



Market region CIS/Eastern Europe



- Sales subdued due to CIS crisis, Russia burdened by currency weakness and pull-forward effects from Q4/2014; stabilization in Q2/2015
- Following regulatory interventions in Serbia in Q1, the Generics segment was able to recover in Q2, Branded Products with strong development

1) Adjusted for changes in the portfolio and currency effects.

Operating profitability adjusted for currency

effects above Group average

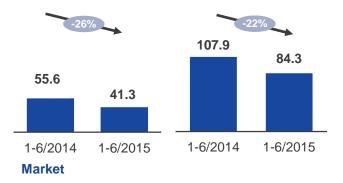


Development in Russia

Generics sales	
(in € million)	

Branded product sales (in € million)

Total 1-6/2015: €125.5 million (-23%, adjusted¹⁾-1%)



- STADA: No. 2 among local suppliers/producers
- 87% of the market are "out of pocket" (STADA: 92%)
- High degree of loyalty to the Nizhpharm and Hemofarm brands
- Limited government regulation

Measures in the currently difficult market environment

- Discipline with regard to functional costs
- Portfolio management: focus on high-margin products, selective price increases
- Support of successful regions, redistribution of resources in sales
- Temporary hiring freeze

Outlook 2015

• Sales and earnings contributions significantly influenced by exchange rate development

1) Adjusted for changes in the portfolio and currency effects. 2) Source: IMS Health, DSM Group



Market region Asia/Pacific & MENA

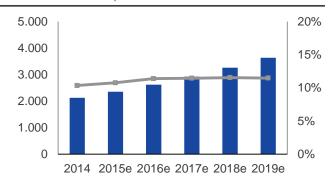
Generics sales (in € million)		Branded product sales (in € million)		
Total 1-6/2015: €	71.7 million (+6	67%, adjusted ¹⁾ +3	5%)	
+40%	6	+133%)		
	37.2		28.5	
26.6			20.5	
		12.2		
1-6/2014	1-6/2015	1-6/2014	1-6/2015	

1-6/2015

the state of the s

- Strong growth in Vietnam
- Initial consolidation of STADA Egypt and STADA MENA
- Inclusion of MENA region in the expanded market region Asia/Pacific & MENA

Development Vietnam (in bn USD in CER²)



Outlook 2015

- Significant sales growth
- Operating profitability above Group average
- IMS forecast market growth 2014-2019: 11.3% (with constant exchange rates)

1) Adjusted for changes in the portfolio and currency effects. 2) Constant exchange rates.



Branded Products



STADA branded products



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Investor Relations



Strategic focus on OTC

2010¹⁾

	OTC corporation	Sales in €m
1	Novartis	1,364
2	Bayer	1,186
3	Sanofi	1,081
4	Johnson & Johnson	1,010
5	GlaxoSmithKline	605
6	Teva	546
7	Reckitt Benckiser	537
8	Boehringer Ingelheim	408
9	Abbott	396
10	Roche	382
11	Bristol-Myers Squibb	370
12	Pierre Fabre	343
13	STADA	342
14	Meda	336
	Total Market	20,093

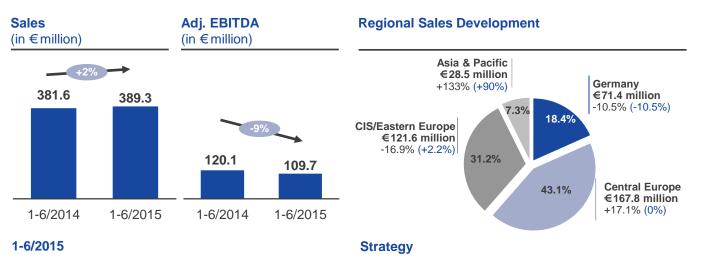
2014¹⁾

	OTC corporation	Sales in €m
1	Novartis	1,550
2	Bayer	1,183
3	Sanofi	1,176
4	Johnson & Johnson	957
5	Teva	597
6	Reckitt Benckiser	541
7	Boehringer Ingelheim	446
8	GlaxoSmithKline	411
9	STADA	391
10	Abbott	373
11	Roche	365
12	Meda	316
13	Menarini	314
14	Braun-Melsungen	313
	Total Market	21,156

1) Definition of overall market: EU28+RU+CH+NO+RS – Panel: Retail + Hospital – MAT/12/2014, not including cosmetics and Rx branded products; Source: IMS Health MIDAS



Branded Products 1-6/2015



- Russia burdened by currency weakness and pullforward effects in Q4/2014
- Thornton & Ross highly dynamic
- APO-go® on growth path
- Asia & Pacific with excellent performance

- Internationalization of leading brands
- Expansion with focus on growth niches
- Support through advertising and strong position in pharmacies

(x) = Adjusted for changes in the Group portfolio and currency effects.



Strong brands in 1-6/2015

No.	Branded Product	Growth in %	Sales in €million	Indication
1.	APO-go [®] (RX)	+24	29.3	Parkinson
2.	Grippostad [®] (OTC)	+16	17.1	Cough and cold
3.	Ladival [®] (OTC)	-29	17.1	Sun Protection
4.	Snup [®] (OTC)	-20	10.6	Rhinitis
5.	Levomecol [®] (OTC)	+26	9.8	Infection
6.	Care ^{®1)} (OTC)	+11	9.7	Umbrella brand
7.	Vitaprost [®] (OTC)	-18	8.4	Prostate enlargement
8.	Hirudoid [®] (OTC)	-16	8.3	Vein problems
9.	Cetraben [®] (OTC,RX)	+23	8.2	Dry, itchy skin
10.	Fultium [®] (OTC, RX)	Launch	8.1	Vitamin D'deficiency adival
	All Branded Products	+2	389.3	FOR KINDER F. K. NOR
		1	Si	trung scontest in Test to T
			-	within File Ender Annahole 202014 2020014 202014 200014 200014 200014 200014 20

1) Umbrella brand for various indications such as skin care, cold medicine, gastrointestinal disease, pain medication, among others.

Strong sales growth in the branded products area¹⁾ in 2014



1) Each relating to the market region.

YEARS

STADA

ALL THE BEST



Successful product supplements

Acquisitions 2014/2015

- Purchase of cosmetics line Claire Fisher
- Acquisition of the Russian branded product portfolio Aqualor[®]
- Purchase of production and distribution rights for the branded product portfolio Flexitol[®] for the United Kingdom and Ireland (internationalization intended)
- Purchase of the British Internis Pharmaceuticals Ltd., which is active in the therapeutic treatment of vitamin D3 deficiency (internationalization)
- Acquisition of the Russian branded products AndroDoz[®] and NeroDoz[®] in the area of men's health
- Purchase of the nutritional supplement Rydex[®] Immun-Power* for Germany





Generics



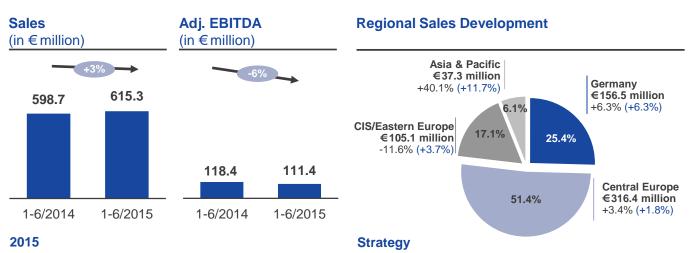


Belgium: #1	Eurogenerics	EUROGENERICS	
Serbia: #1	Hemofarm	I Hemofarm	
Russia: #21)	Nizhpharm, MAKIZ	STADA	
Germany: #3	ALIUD, STADApharm	STADA Arzneimittel	7 00
Spain: #2	Laboratorio STADA	STADA más salud; más vida	-11 -11 -11
Italy: #5	EuroGenerici		

1) Local suppliers/producers



Generics 1-6/2015



Set priority on growth markets with high share of

Build portfolio of biosimilars based on risk-averse

self payers, e.g. CIS, Asia and MENA

in-licensing approach Production focus on Serbia

Development partnerships

- CIS/Eastern Europe: slight decrease in Russia due to currency weakness, pull-forward effects in Q4/2014
- Central Europe benefits from increased penetration
- Local German business (excluding export) a bit more stable, rein on costs
- Positive development in Asia/Pacific & MENA

(x) = Adjusted for changes in the Group portfolio and currency effects.



Environment analysis

Growth markets health care & pharma

- Global population growth
- Aging society in industrialized countries
- Medical progress
- International pharmaceutical market prognosis to 2019: 5 to 7% p.a.¹⁾

Growth opportunities for generics

- Progressive generics penetration
- Continuous patent expirations, especially in biologicals with high sales potential
- Expansion in attractive growth markets
 World generics market prognosis to 2019: up to 7,4% p.a.¹⁾

Growth opportunities

Specific challenges and additional risks

- · Government regulation
- Exchange rate volatility
- Default risks, among other things

 IMS Market Prognosis, September 2014; IMS Market Prognosis Global, September 2014; IMS Syndicated Analytics Service (September) 2014; prepared for STADA February 2015. The market data on generics fluctuate in some cases substantially due to differing market definitions from source to source.

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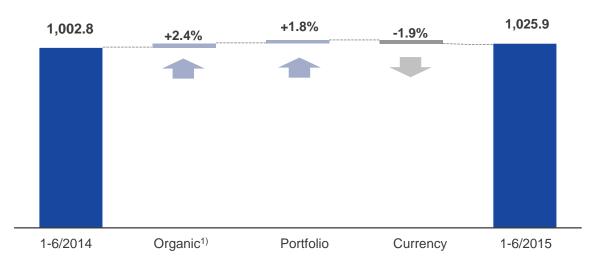


Financials



Growth components 1-6/2015

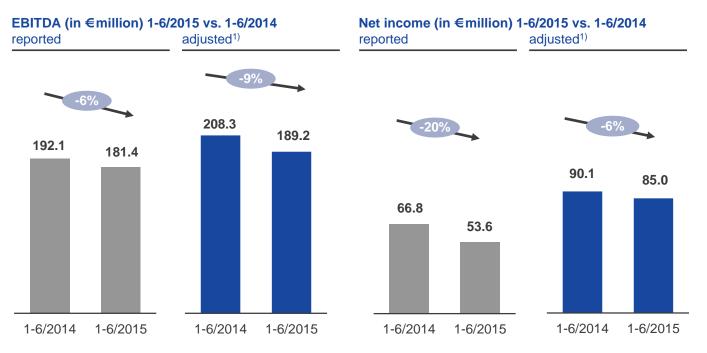
Group sales in €



1) Adjusted for changes in the Group portfolio and currency effects.



Key earnings figures 1-6/2015

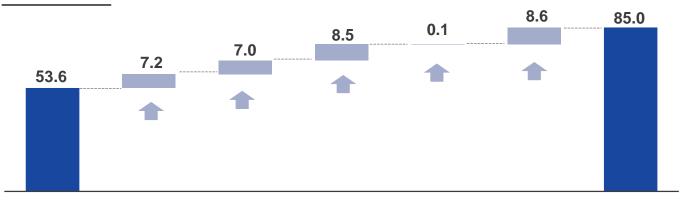


1) Adjusted for one-time special effects.



Net income adjustments in 1-6/2015¹⁾

in €million

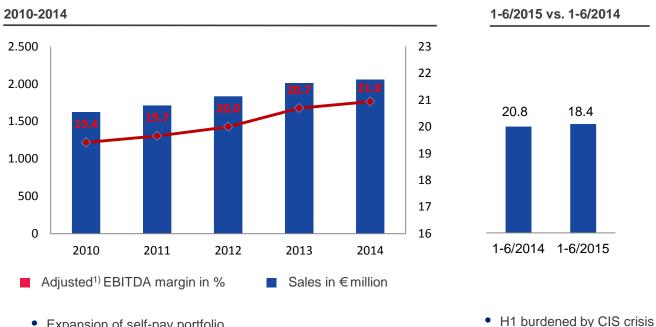


Reported net income	Delta additional depreciation/amor -tization and other measurement effects from purchase price allocation and significant product acquisitions	Translation expense of significant currencies of market region CIS/Eastern Europe	Write-downs following impairment tests	Extraordinary expenses (e.g. disposal of German logistics activities, relief from payments received in connection with damage claims)	Measurement of derivative financial instruments	Adjusted net income
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1) For a detailed definition, see STADA's Interim Report 1-6/2015.



Development of sales and margins



- Expansion of self-pay portfolio ٠
- Shift to high margin product/country mix
- Scale effects (volume gains)

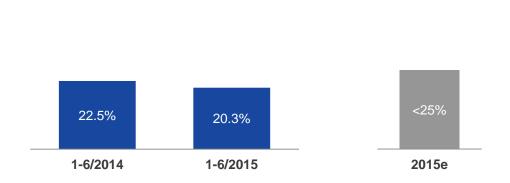
1) Adjusted for one-time special effects (2009-2014) and non-operational effects from curreny influences (2009/2010).

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Tax rate analysis

Development of the adjusted tax rate



Tax rate in 1-6/2015 within expectations for 2015:

• The improvement of the tax rate primarily results from a changed profit allocation; since the end of 2013, STADA Arzneimittel AG has assumed – following the conclusion of the "build the future" program – the central service functions in connection with an adjustment in the corresponding internal transfer pricing model

Outlook adjusted tax rate

• In financial year 2014, as well as in 1-6/2015, STADA Arzneimittel AG did not face any additional disadvantage from the regulations in connection with the tax barrier in Germany



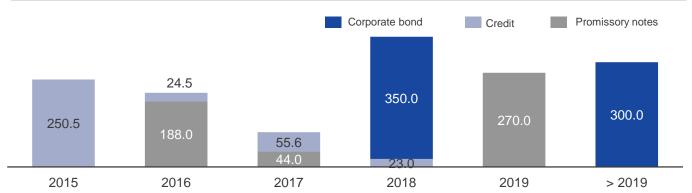
Balance sheet structure

B. Current assets1,338.7Total assets3,437.0Equity and liabilities in €millionJune 30, 2015Dec. 3A. Shareholders' equity1,046.9B. Non-current liabilities1,449.8C. Current liabilities940.3	1, 2014	Dec. 31	June 30, 2015		Assets in €million
Total assets $3,437.0$ 3 Equity and liabilities in \in millionJune 30, 2015Dec. 3A. Shareholders' equity $1,046.9$ B. Non-current liabilities $1,449.8$ C. Current liabilities 940.3 Total equity and liabilities $3,437.0$ Net working capital in \in millionNet debt in \in million	2,013.8	2,	2,098.3		A. Non-current assets
Equity and liabilities in \in millionJune 30, 2015Dec. 30A. Shareholders' equity1,046.9B. Non-current liabilities1,449.8C. Current liabilities940.3Total equity and liabilities3,437.0Net working capital in \in millionNet debt in \in million	1,321.7	1,	1,338.7		B. Current assets
A. Shareholders' equity $1,046.9$ B. Non-current liabilities $1,449.8$ C. Current liabilities 940.3 Total equity and liabilities $3,437.0$ Net working capital in \in millionNet debt in \in million	3,335.5	3,	3,437.0		Total assets
B. Non-current liabilities $1,449.8$ 1 C. Current liabilities 940.3 1 Total equity and liabilities $3,437.0$ 3 Net working capital in \in millionNet debt in \in million $1,393.2$	1, 2014	Dec. 31	June 30, 2015	million	Equity and liabilities in €m
C. Current liabilities940.31Total equity and liabilities $3,437.0$ 3Net working capital in \in millionNet debt in \in million	903.4		1,046.9		A. Shareholders' equity
Total equity and liabilities $3,437.0$ 3 Net working capital in \in millionNet debt in \in million $1,393.2$	1,246.7	1,	1,449.8		B. Non-current liabilities
Net working capital in € million Net debt in € million 1,393.2	1,185.4	1,	940.3		C. Current liabilities
	3,335.5	3,	3,437.0	5	Total equity and liabilities
72/ 1			t debt in €million	nillion	Net working capital in €mil
		1,393.2	1,327.5	734.1	
Dec. 31, 2014 June 30, 2015 Dec. 31,2014 June 30, 2015	5	June 30, 2015	Dec. 31,2014 J	June 30, 2015	Dec. 31, 2014



Balanced financing structure

Remaining maturities of financial liabilities due to banks as of June 30, 2015 in €million



• In the first quarter of 2015, STADA was able to secure a corporate bond in the total amount of € 300 million with a term of seven years. Payout in the second quarter of 2015

- Net debt to adjusted EBITDA ratio¹: 3.7²) (H1/2014: 3.5²)
- Cash and cash equivalents including current securities: €112.4 million (December 31, 2014: €164.2 million)
- Access to firmly committed credit lines from banking partners for many years

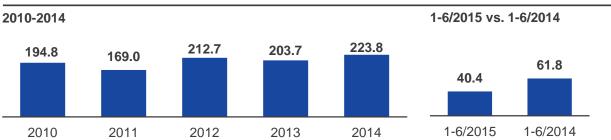
2) Net debt to adjusted EBITDA ratio (during the year on on linear extrapolation)

¹⁾ Adjusted for one-time special effects.

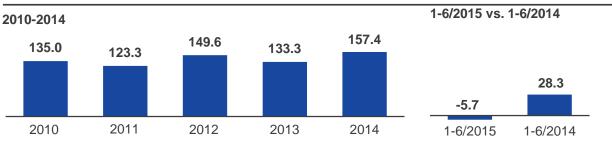
Cash flow from operating activities and adjusted free cash flow



Cash flow from operating activities (in € million)



Adjusted free cash flow¹⁾ (in €million)

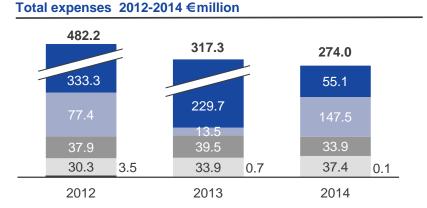


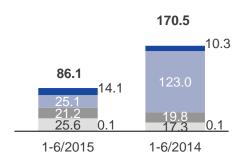
 Free cash flow comprises cash flow from operating activities and cash flow from investing activities, adjusted for payments for significant investments or acquisitions and proceeds from significant disposals



Expenses for capital expenditure

1-6/2015 vs. 1-6/2014 in €million





- Share of consolidated companies and business combinations
- Significant investments in intangible assets for the short-term expansion of the product portfolio
- Investments in other intangible assets (support of organic growth)
- Investments in property, plant and equipment
- Investment in financial assets

Proceeds

- 1-6/2015: €1.4 million
- 2014: €12.0 million
- 2013: €5.4 million
- 2012: €14.0 million



Notes



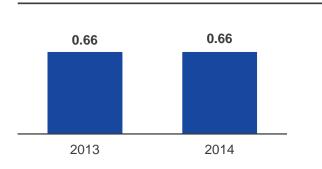
P&L details 1-6/2015

in €million	1-6/2015 in € million	1-6/2015 in % of Sales	1-6/2014 in € million	1-6/2014 in % of Sales	
Gross profit	494.2	48.2	479.9	47.9	Stable gross margin despite burdens from the CIS crisis (increased procurement prices)
Selling expenses	235.7	23.0	219.3	21.9	Higher marketing expenses
G&A expenses	88.4	8.6	85.4	8.5	Disposal of logistics business
R&D expenses	33.6	3.3	29.3	2.9	Among others: project cost in Germany and the UK
Financial Result	-34.6		-30.5		Measurement of derivative financial instruments



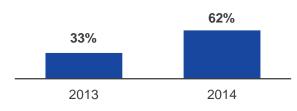
Dividend

Dividend per STADA common share in ${\ensuremath{\in}}$



Dividend payout	2014: € 40.0 million (2013: € 39.8 million
Dividend policy	Appropriate share of reported net income to shareholders

Pay-out ratio





Concentration of the production processes

Chare in production Colume 2009	Own production locations	Share in production volume 2014
34%	Market region Germany Bad Vilbel (Germany)	14%
	 Pfaffenhofen (Germany) Market region Central Europe Huddersfield¹⁾ (UK) 	12%
56%	 Market region CIS/Eastern Europe Vrsac (Serbia) Sabac (Serbia) Dubovac (Serbia) Banja Luka (Bosnia-Herzegovina) Podgorica (Montenegro) Nizhny Novgorod (Russia) Obninsk (Russia) 	61%
10%	Market region Asia/Pacific Ho-Chi-Minh-City (two locations in Vietnam) Tuy-Hoa-City (Vietnam) Bejing (China)	13%
14	Number of production sites ¹⁾	14

1) Purchase as of August 2013 with the acquisition of Thornton & Ross.



Share capital and shareholder structure

	June 30, 2015
STADA shares ¹⁾²⁾	62,342,440
Amount of treasury shares	88,290

Current shareholder structure on Dec. 31, 2014

- 100% free float
- Approx. 58% institutional investors
- Current notices with regard to the exceeding of the legal reporting threshold of > 3% of shareholdings are published on STADA website (www.stada.com)
- Approx. 11% pharmacists and doctors

1) Owners of registered common shares with restricted transferability must be recorded in the shareholders' register in order to be able to exercise their shareholders' rights. Recording in the shareholders' register is only possible with the approval of the Executive Board.

2) Additional authorized capital of 29.4 million common shares.

3) Exercise price for subscription of 20 common shares: € 329.00.



Responsibility and sustainability

Code of Conduct

Markets and products

- STADA mission statement: care for people's health and well-being.
- Generics contribute to efficient and affordable health care for society
- Risk-averse business: limited research and clinical studies (no animal testing), therefore no risk concentration
- Focus on marketing and sales in over-the-counter drug market

Environment

- Increased priority of quality and product safety
- GMP-certified production facilities
- Business model without significant emissions risk since no active pharmaceutical ingredients are produced
- Regular Group-wide quality control reviews in individual production facilities as well as at suppliers

Society

- Strengthening of employee well-being through fitness and health care
- High share of women in management positions (2014: 51%)
- Professional training, language classes, talent development programs
- Additional forms of remuneration, such as child care contributions
- Sponsoring activities, support of culture and sports

Governance

- Annual Declaration of Compliance in accordance with the German Corporate Governance Code: determination of shareholder rights, cooperation between the Executive Board and the Supervisory Board, as well as remuneration, reporting and transparency obligations
- Group-wide Compliance Management System based on best practices



Your contact

STADA Arzneimittel AG

Investor Relations

61118 Bad Vilbel, Deutschland Telefon: +49 (0) 6101 603-113 Telefax: +49 (0) 6101 603-506 E-Mail: ir@stada.de **www.stada.de**

Vice President Investor Relations

Dr. Markus Metzger markus.metzger@stada.de